

The Once and Future Instructional Leader

A Presentation for PACE

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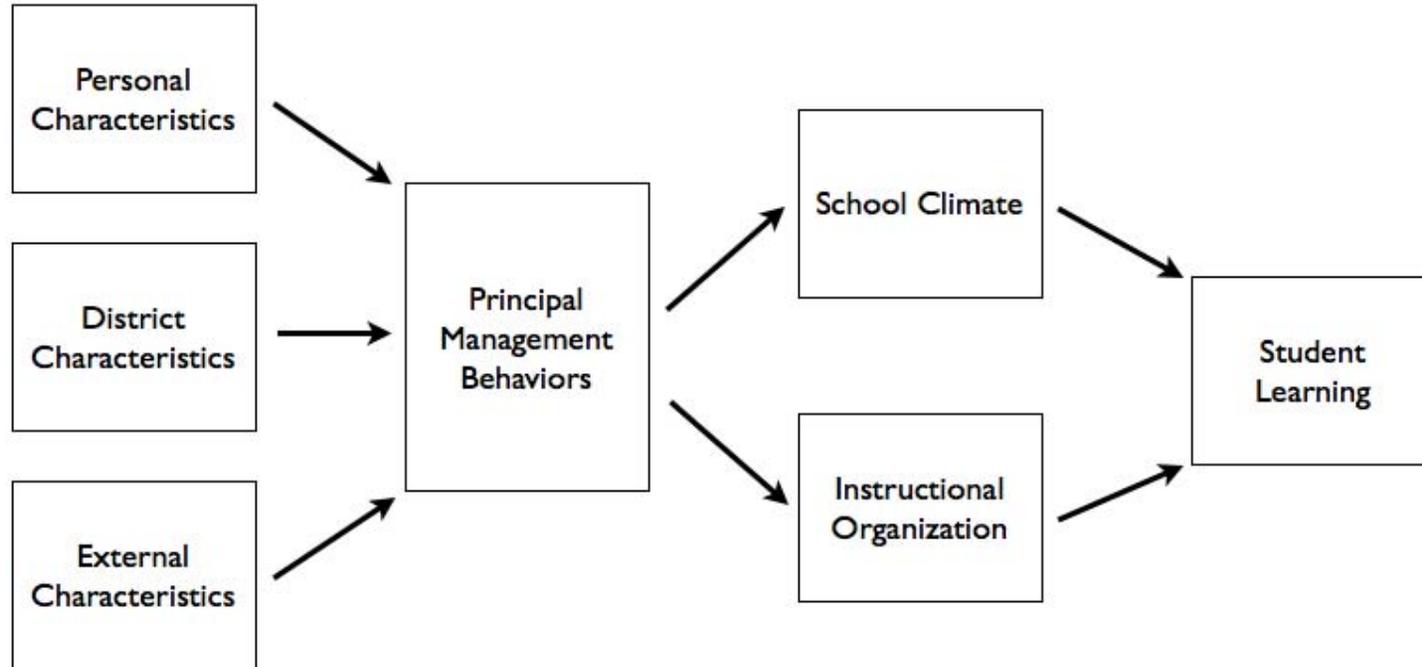
The Effective School Litany

- A school climate conducive to learning
- A school-wide emphasis on basic skills
- The expectation that all students can learn
- Clear instructional objectives for monitoring and assessing student performance

Effective Principals Emphasize:

- Goals and Production
- Power and Decision Making
- Organization and Coordination
- Human Relations

A Framework for Examining Instructional Management



Instructional Management Game Changers

- Robust charter and for-profit school movement
- Tepid progress on basic skill test scores
- Inadequate preparation in communications, mathematics, science engineering, technology
- School finance tipping point
- Demographic shifts
- Loss of new teachers
- Drop out rate, particularly in urban schools
- U.S. status in 21st century context: failing states, cultural upheavals, redistribution of wealth and production, environmental perils

Future Instructional Leader?

Vigilant and Spanning the Chasm

Underwood and Underwood. *Above Fifth Avenue, Looking North.* 1905



Underwood and Underwood. *Above Fifth Avenue, Looking North.* 1905. Gelatin silver print, 9 1/2 x 7 5/16" (24.2 x 18.6 cm). The New York Times Collection